For discussion
on 9 December 2024

Legislative Council Panel on
Information Technology and Broadcasting

Capital Works Reserve Fund Head 710 Computerisation
Subhead A007GX (Block Allocation) –
New Administrative Computer Systems:
2025-26 Estimates of Expenditure

Purpose

This paper seeks Members' support for the 2025-26 Estimates under Capital Works Reserve Fund ("CWRF") Head 710 Computerisation Subhead **A007GX** (Block Allocation) – New Administrative Computer Systems.

Computerisation Block Allocation

2.   Each year, the Digital Policy Office ("DPO") assesses the funding requirements for Subhead **A007GX** in the following financial year having regard to factors such as cash flow requirements of approved block vote projects, new project proposals submitted by bureaux/departments ("B/Ds"), new projects relating to digital government service initiatives, and spending position of the Block Allocation.

3.   In proposing new computerisation projects, B/Ds are required to adopt the following guiding principles -

(a) to manage and use information and communications technology to support the implementation of digital government services as a major mode of service provision;

(b) to integrate digital government services into the overall business plans of B/Ds and introduce service transformation and business process re-engineering in all organisational / business reviews to enhance business benefits and drive digital transformation;

(c) to embrace a people-centric culture in the delivery of public services and encourage the public to adopt the most efficient, user-friendly and cost-effective channels;

(d) to proactively identify opportunities for implementation of cross-departmental services and data sharing, take ownership of these services and account for their performance / benefits; and

(e) to support the development of Hong Kong into a world-class smart city.

4.   Moreover, the DPO requires B/Ds to regularly review their project timetable in light of the latest progress of the approved projects, so as to derive realistic cash flow requirements and set aside the required allocation for the next financial year.

2025-26 Estimates of Expenditure

5.   A Block Allocation of **$2,520 million** will be required under Subhead **A007GX** for 2025-26, which is $390 million (or 18.3%) higher than the provision of $2,130 million in 2024-25.   A breakdown of the expenditure items for 2024-25 and 2025-26 is at **Annex A**.   The proposed estimates will enable the Government, through information technology ("IT") projects, to accelerate the digital transformation of government services, launch more digital services that can benefit the public and the business sector, improve the standards of public services and operational efficiency, as well as strengthen system security to support the development of digital government and digital economy.

6.   The estimates of expenditure for 2025-26 mentioned above will be used for meeting the estimated cash flow requirements of a total of 1,125 new, ongoing and soon to be implemented projects, with around 70% of these projects (794 projects) implemented / to be implemented in or before 2024-25 involving cash flow requirements of $2,067 million in 2025-26 (or 82.0% of the estimates of expenditure for the next financial year).   A majority of the ongoing projects are expected to be completed or will be in the advanced stages of project implementation in 2025-26, and hence the cash flow requirements which tend to fall in these stages are expected to

increase. The remaining 30% of these projects (331 projects) are new projects proposed to be implemented in 2025-26. The details are at **Annex B** and **Annex C** respectively.

7.   The new projects proposed under the 2025-26 Block Allocation can be broadly classified into the following four major categories –

(a) Digital government services

In 2020, we launched the one-stop personalised digital services platform "iAM Smart", and have been upgrading its services and functions in phases since 2024 for better service integration, enhancing user experience and development of more services that are convenient and beneficial to the public and businesses. We aim to facilitate the full adoption of "iAM Smart" in all government online services by the end of 2025 so as to realise the goal of "single portal for online government services". To bring convenience to members of the public and promote data sharing among B/Ds, we have also developed the Consented Data Exchange Gateway ("CDEG") for B/Ds' use, and plan to enable citizens to authorise sharing of their personal data among systems of government departments via CDEG by the end of 2024, thus alleviating the need to repeatedly submit their personal information when applying for government services and improving the user experience in using digital government services. Against this background, the proposed new digital government services projects in 2025-26 include –

(i) implementation of digital signing for medical documents issued by the Department of Health (e.g. sick leave certificates, attendance certificates, referral letters, prescriptions, etc.) and enabling sharing of digitally signed medical documents with "eHealth" and other mobile applications (Department of Health);

(ii) enhancement of Central Registry for Rehabilitation Information Management System for adoption of "e-Proof", new features of "iAM Smart" and CDEG to issue Registration Card for People with Disabilities (Labour and Welfare

Bureau); and

(iii) enhancement of existing system for full adoption of electronic tendering for non-works tenders, enabling tenderers to obtain the latest tender information, submit tenders and handle documents via a single user account, etc. (Financial Services and the Treasury Bureau).

(b) <u>Enhancing operational efficiency of the Government</u>

Apart from the provision of public services, B/Ds will also make use of various IT systems to enhance internal operational efficiency and productivity, and cope with business growth. Leveraging innovative technologies such as artificial intelligence ("AI"), big data analytics and blockchain can enhance operational efficiency of the Government and improve city management, which will enable provision of better public services. To drive adoption of innovative technologies by B/Ds, the DPO launched the new generation Government Cloud Infrastructure Service ("GCIS"), Big Data Analytics Platform, Shared Blockchain Platform and "e-Proof" as the common service and reference module for B/Ds' use, so as to enhance efficiency of developing and operating digital government services. The proposed new projects in this category in 2025-26 include –

(i) development of a system using blockchain technology to implement smart contracts, enabling contract management and sharing of works information on a single platform and facilitating digital works (Civil Engineering and Development Department);

(ii) development of Animal Welfare Case Information System, an online platform to be hosted on GCIS, for sharing information of cases of cruelty to animals, providing an information interface for searching of cases, interfacing with existing information systems and adopting "iAM Smart" for logging in to the platform (Agriculture, Fisheries and Conservation Department); and

(iii) enhancement of CDEG through adopting AI technology to align the formats of address data kept by individual B/Ds to facilitate exchange of address data within the Government via CDEG, etc. (DPO).

(c) <u>System technology refresh</u>

System technology refresh is an on-going task of B/Ds to ensure that the systems can support related public services and digital government services in a secure and effective manner. Apart from addressing the problems of ageing system hardware and obsolete software, system efficiency and functionality could be enhanced by leveraging next generation technology. Moreover, the Government will continue to adopt cloud computing to enhance agility, security and efficiency in meeting the growing demand of B/Ds on IT resources. The proposed new projects falling under this category include –

(i) technology refresh of server infrastructure for Computerised Social Security System II (Social Welfare Department);

(ii) revamp of Enforcement Management Information System of the Office of the Licensing Authority and its migration to GCIS (Home Affairs Department); and

(iii) enhancement of Government News and Media Information System to upgrade software components and provide new functions such as user-defined filters to display press releases of specific B/Ds or keywords, etc. (Information Services Department).

(d) <u>IT security</u>

Amidst the ever-increasing number and complexity of cyber security threats, DPO will step up supervision on B/Ds' work on strengthening the security of their IT systems. B/Ds will conduct security risk assessments and audits on IT systems regularly and continuously in accordance with the latest IT security policies, and implement measures to strengthen the defence capabilities of

government IT systems against various security threats and cyber attacks. Examples of new projects under this category include –

(i) setting up of Centralised Security Information and Event Management System and replacement of hardware for departmental security devices (Lands Department);

(ii) enhancement of departmental IT security and network infrastructure (Labour Department); and

(iii) conducting IT Security Risk Assessment and Audit, etc. (Rating and Valuation Department).

Submission of Funding Proposal to FC

8. Subject to support of the proposal by the Panel, the Government will submit the 2025-26 estimates of expenditure of all block allocations under CWRF (including Subhead **A007GX**) to the Public Works Subcommittee ("PWSC") and seek funding approval from the Finance Committee ("FC").

Advice Sought

9. Members are invited to support the submission of 2025-26 estimates of expenditure for CWRF Head 710 Subhead **A007GX** (Block Allocation) to the PWSC.

Background

10. FC has approved the establishment of block allocation subheads under different Heads of Expenditure of CWRF. At present, there are a total of 26 CWRF block allocation subheads, covering different types of expenditure on public works, land acquisition, capital subvention and computerisation projects.

11. Head 710 Computerisation Subhead **A007GX** (Block Allocation) –

New Administrative Computer Systems is used for funding the administrative computer systems and consultancies for feasibility studies and systems development of B/Ds.   The cost of each project under this Subhead is between $200,001 and the financial ceiling of $20 million[1].

12.   Under the block allocation arrangement, FC approves the delegation of power to the Financial Secretary ("FS") and the FS then has delegated to the Commissioner for Digital Policy the power to approve projects and authorise expenditure under the Block Allocation.   Projects with expenditure exceeding the above ceiling should be submitted to FC for funding approval individually.   This block allocation arrangement can expedite the approval of more small-scale IT projects, thereby increasing the efficiency of implementing Government's IT projects and supporting B/Ds to continuously upgrade their systems and improve their operations, and allow the FC to focus on processing the funding application of large-scale IT projects.

Digital Policy Office
December 2024

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[1] On 22 January 2021, the FC approved an increase in the financial ceiling on the delegation of authority for approving computerisation projects under Subhead A007GX of Head 710 from $10 million to $20 million.

**Breakdown of the expenditure items in the
2024-25 and 2025-26 Block Allocations**

Category of expenditure	2024-25		2025-26	
	Provision ($million ($M))	Percentage share of item expenditure in total provision (%)	Estimates ($M)	Percentage share of item expenditure in total estimates (%)
1. Hardware	477	22.4%	570	22.6%
2. Software	284	13.3%	372	14.8%
3. Implementation Services	760	35.7%	862	34.2%
4. Contract Staff	379	17.8%	452	17.9%
5. Contingency	175	8.2%	206	8.2%
6. Others	55	2.6%	58	2.3%
Total:	**2,130**	100%	**2,520**	100%

**Estimated cash flow requirements of
the projects proposed to be funded
under the Block Allocation in 2025-26**

	No. of projects	Estimated cash flow requirements in 2025-26 ($M)
Projects implemented / to be implemented in 2024-25	794	2,067
New projects to be implemented in 2025-26	331	453
Total:	**1 104**	**2,520**

New projects to be implemented in 2025-26

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
	Agriculture, Fisheries and Conservation Department			
1	Development of Animal Welfare Case Information System	10.6	Q1	Q3/2026-27
2	Upgrade of Email System	13.6	Q1	Q4/2026-27
3	Upgrade of Server Operating Software	15.7	Q1	Q1/2027-28
4	Development of Departmental Information Sharing Platform on Departmental Intranet	17.9	Q2	Q1/2027-28
5	Upgrade of Fund Management System	4.5	Q2	Q2/2027-28
6	Pilot Project on Adoption of Artificial Intelligence for Enforcement and Surveys	5.8	Q3	Q2/2027-28
7	Redevelopment of Habitat Management System	8.7	Q3	Q3/2027-28
8	Redevelopment of Country Park Development Monitoring System	9.7	Q4	Q4/2027-28
	Architectural Services Department			
9	Security Enhancement of IT Infrastructure with Implementation of Endpoint Detection and Response Solution	4.2	Q1	Q3/2026-27
10	Revamp of Architectural Branch Intranet Information System	5.0	Q1	Q4/2026-27
11	Replacement of Office Automation Hardware, Software and Departmental Network Equipment	12.9	Q1	Q1/2027-28
12	Upgrade of Virtualisation Platform and Migration of Related Applications	18.5	Q2	Q3/2026-27
13	Replacement of Server Operating Systems and Migration of Related Applications	11.6	Q2	Q3/2026-27
14	Enhancement of Complaints and Enquiries Handling System through Artificial Intelligence	5.4	Q2	Q1/2027-28

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[1] Q1, Q2, Q3 and Q4 refer to the four quarters of a financial year, i.e., April - June, July - September, October - December and January - March respectively.

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
15	Implementation of Knowledge Base Platform with Smart Processing and Searching to Streamline Tender Preparation, Evaluation and Contract Administration of Building Works	19.8	Q2	Q3/2027-28
16	Technology Refresh for Knowledge Management Portal and Extranet	13.9	Q2	Q4/2027-28
17	Development of Integrated Platform for Technical Assurance Audit and Quality Management of Property Services Branch	16.9	Q3	Q3/2027-28
	Audit Commission			
18	Implementation of Centrally Managed Messaging Platform and Migration of Applications on Email System	4.5	Q1	Q1/2026-27
	Auxiliary Medical Service			
19	Replacement of Office Automation Software and Workstations	3.7	Q3	Q3/2026-27
20	Upgrade of Departmental Portal	2.1	Q3	Q3/2026-27
21	Implementation of Endpoint Detection and Response and Network Detection and Response Solutions	4.8	Q4	Q3/2026-27
22	IT Security Risk Assessment and Audit	0.9	Q4	Q4/2026-27
	Buildings Department			
23	Upgrade of Equipment and Network Infrastructure	18.9	Q1	Q4/2026-27
24	Enhancement of Electronic Submission Hub and Relevant Infrastructure for Mandatory e-Submission	19.9	Q1	Q1/2027-28
25	Development of Electronic Inspection Working Platform	19.4	Q2	Q4/2026-27
	Census and Statistics Department			
26	IT Security Risk Assessment and Audit	1.0	Q1	Q3/2025-26
27	Provision of Unified Communications Facilities and Wi-Fi System	12.0	Q1	Q4/2025-26
28	Upgrade of Data Processing and Analysis Platform	19.1	Q1	Q3/2026-27
29	Strengthening IT Security and Systems Management	17.2	Q1	Q3/2026-27
30	Upgrade of Online Inventory System	8.7	Q1	Q3/2026-27
31	Revamp of Wide Area Network	19.6	Q1	Q4/2026-27

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
32	Implementation of Registers Management System for Establishment Records	19.1	Q1	Q4/2026-27
33	Departmental Information Technology Plan Study	7.3	Q1	Q4/2026-27
34	Enhancement of Interactive Data Dissemination Service for Trade Statistics	17.3	Q2	Q4/2026-27
	Chief Executive's Office			
35	IT Security Risk Assessment and Audit	0.2	Q1	Q1/2026-27
36	Upgrade of Office Automation Facilities and IT Facilities	8.8	Q1	Q3/2026-27
37	Strengthening IT Security Management and Upgrade of Network Infrastructure	9.7	Q1	Q4/2026-27
	Chief Executive's Policy Unit			
38	Enhancement of IT Security	14.3	Q1	Q4/2026-27
	Chief Secretary for Administration's Office			
39	Upgrade of Office Automation Operating System for Government Records Service	4.6	Q1	Q4/2025-26
40	Upgrade of Software and Security Enhancement of Application Virtual Infrastructure	3.7	Q1	Q4/2025-26
41	Revamp of Websites of Administrative Appeals Board and Municipal Services Appeals Board	1.0	Q1	Q1/2026-27
42	Upgrade of Office Automation Facilities and Operating System	15.6	Q1	Q3/2026-27
	Civil Aid Service			
43	Upgrade of Departmental Portal	2.5	Q1	Q1/2026-27
44	IT Security Risk Assessment and Audit	1.0	Q2	Q2/2026-27
45	Implementation of Endpoint Detection and Response and Network Detection and Response Solutions	4.4	Q3	Q3/2026-27
	Civil Engineering and Development Department			
46	Revamp of Secure Virtual Workspace	15.1	Q1	Q4/2025-26
47	Enhancement of Security Information and Event Management System	3.2	Q1	Q4/2025-26

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
48	Upgrade of Server Operating System and Related Hardware and Software	13.2	Q1	Q2/2026-27
49	Implementation of Secure File Sharing Platform	5.2	Q1	Q2/2026-27
50	Implementation of Blockchain-Enabled Smart Contracts for Digital Works	15.2	Q1	Q3/2026-27
51	Enhancement of IT Security Infrastructure	15.0	Q1	Q3/2026-27
52	Upgrade of Directory Service	18.9	Q1	Q4/2026-27
53	Enhancement of Geotechnical Input Platform and Landslip Preventive Measures Information System	9.5	Q2	Q1/2027-28
54	Implementation of Departmental Geographic Information System and Building Information Modelling-Enabled Digital Twin	14.3	Q2	Q2/2027-28
55	IT Security Risk Assessment and Audit	2.2	Q3	Q3/2026-27
	Civil Service Bureau			
56	Upgrade of Departmental Portal	1.7	Q1	Q3/2025-26
57	Enhancement of "Basic Law and National Security Law" Test Central Repository System	2.7	Q1	Q2/2026-27
58	Upgrade of Hardware and Software of e-Leave System of Civil Service Bureau	2.2	Q1	Q2/2026-27
59	Development of Integrated Training Venue and Facility Management System for the Civil Service College	10.2	Q1	Q3/2026-27
60	Upgrade of Hardware and Software of Executive Grade Resource and Information Network	2.5	Q1	Q3/2026-27
61	Implementation of Video Information System and Upgrade of Office Automation Facilities	19.6	Q1	Q4/2026-27
62	Provision of Network Infrastructure for Offices of New Civil Service College Building	12.6	Q1	Q4/2026-27
63	Implementation of Endpoint Detection and Response and Mobile Device Management Solutions	5.4	Q1	Q4/2026-27
64	Upgrade of Server Applications and Office Automation Operating System	4.7	Q1	Q4/2026-27
65	Provision of Training Facilities for New Civil Service College Building	17.2	Q2	Q2/2027-28
	Commerce and Economic Development Bureau			

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
66	Upgrade of Firewall Facilities for Commerce and Economic Development Bureau and Overseas Hong Kong Economic and Trade Offices	6.0	Q1	Q1/2026-27
67	Implementation of Endpoint Detection and Response Solution and Upgrade of Mobile Device Management Solution for Commerce and Economic Development Bureau and Overseas Hong Kong Economic and Trade Offices	4.4	Q1	Q1/2026-27

Constitutional and Mainland Affairs Bureau

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
68	Security Enhancement of IT Infrastructure with Implementation of Endpoint Detection and Response Solution (Hong Kong Economic and Trade Office in Wuhan)	0.8	Q1	Q3/2025-26
69	Security Enhancement of IT Infrastructure with Implementation of Endpoint Detection and Response Solution (Beijing Office)	0.8	Q1	Q4/2025-26
70	Security Enhancement of IT Infrastructure with Implementation of Endpoint Detection and Response Solution (Hong Kong Economic and Trade Office in Shanghai)	0.8	Q1	Q4/2025-26
71	Security Enhancement of IT Infrastructure with Implementation of Endpoint Detection and Response Solution (Hong Kong Office)	1.7	Q1	Q1/2026-27
72	Upgrade of Office Automation Facilities and Operating System	4.1	Q1	Q4/2026-27
73	Security Enhancement of IT Infrastructure with Implementation of Endpoint Detection and Response Solution (Hong Kong Economic and Trade Office in Chengdu)	0.8	Q2	Q4/2025-26
74	Security Enhancement of IT Infrastructure with Implementation of Endpoint Detection and Response Solution (Hong Kong Economic and Trade Office in Guangdong)	0.8	Q2	Q1/2026-27

Correctional Services Department

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
75	Upgrade of Office Automation Software	18.1	Q1	Q3/2026-27
76	Replacement and Upgrade of Office Automation Workstations and Operating System	17.2	Q1	Q3/2026-27
77	Replacement of Institutional File Servers	6.5	Q1	Q4/2026-27
78	Revamp of Integrated Performance Management System	5.9	Q1	Q4/2026-27
79	Replacement of Self-service Kiosks for Persons in Custody	19.7	Q1	Q1/2028-29
80	IT Security Risk Assessment and Audit	1.1	Q2	Q3/2026-27
81	Replacement of Network Equipment	11.5	Q2	Q2/2027-28
82	Replacement of Key and Equipment Management System, Peripheral Devices and Unified Endpoint Management System for Integrated Custodial and Rehabilitation Management System	19.9	Q2	Q3/2027-28
83	Replacement of Operational Devices	19.2	Q3	Q1/2029-30
	Culture, Sports and Tourism Bureau			
84	Upgrade of Office Automation Facilities and IT Infrastructure	8.6	Q1	Q4/2026-27
	Customs and Excise Department			
85	Upgrade of Office Automation Software, Operating System and Workstations	19.6	Q1	Q2/2026-27
86	Security Enhancement of IT Infrastructure with Implementation of Endpoint Detection and Response Solution	15.2	Q1	Q3/2026-27
87	Provision of IT Facilities for Customs Control at New Huanggang Port	9.6	Q1	Q3/2026-27
88	Implementation of Centrally Managed Messaging Platform for Accessibility Programme Users	18.3	Q2	Q2/2026-27
89	Implementation of Electronic Appraisal System	15.4	Q2	Q1/2027-28
90	IT Security Risk Assessment and Audit	1.5	Q3	Q2/2027-28
91	Development of Bank Document Management System	9.9	Q3	Q3/2027-28
	Department of Health			
92	Implementation of Secure Instant Messaging Application	6.5	Q1	Q2/2026-27
93	Implementation of Digital Signing for Medical Documents	7.3	Q1	Q3/2026-27

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
94	Security Enhancement of IT Infrastructure with Implementation of Endpoint Detection and Response Solution	19.4	Q1	Q4/2026-27
95	Development of Clinic Administration Management System	17.7	Q1	Q4/2026-27
96	Implementation of e-Inspection for Private Healthcare Facilities	17.1	Q1	Q4/2026-27
97	Implementation of Chatbot and Content Management System for Tobacco and Alcohol Control Office and Smoking Cessation Thematic Website and Mobile App	8.6	Q2	Q3/2026-27
98	Implementation of New Platform for Whole School Health Programme	3.7	Q2	Q3/2026-27
99	Development of Information System Enterprise Architecture Platform	19.9	Q2	Q1/2027-28
100	Upgrade of Computerised Transaction Record System for Antimicrobials	19.6	Q2	Q1/2027-28
101	Development of e-Licensing System for Health Technology and Advisory Division	14.5	Q2	Q1/2027-28
102	Revamp of Drug Office Website and Migration to Government Cloud Infrastructure Services	10.2	Q2	Q1/2027-28
103	Implementation of Artificial Intelligence Voicebot for Departmental General Enquiry Line	5.1	Q2	Q1/2027-28
	Department of Justice			
104	Provision of Automatic Solution for Speech Recognition and Transcription	10.3	Q1	Q1/2026-27
105	Upgrade of Departmental Active Directory and Software Management System	17.8	Q1	Q3/2026-27
106	Replacement of System Equipment and IT Security Enhancement of Hong Kong e-Legislation	14.1	Q1	Q4/2026-27
107	Enhancement of IT Security Infrastructure	18.5	Q2	Q4/2026-27
108	IT Security Risk Assessment and Audit	1.0	Q2	Q4/2026-27
	Development Bureau			
109	IT Security Risk Assessment and Audit (Planning and Lands Branch)	0.2	Q1	Q3/2025-26

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
110	Technology Refresh for Public Works Programme Construction Site Safety and Environmental Statistics System	5.2	Q1	Q2/2026-27
111	IT Security Risk Assessment and Audit (Works Branch)	0.7	Q1	Q2/2026-27
112	Technology Refresh for Public Works Programme Information System	13.5	Q1	Q3/2026-27
113	Enhancement of Electronic Tendering Platform for Works Consultancy Services	12.2	Q1	Q3/2026-27
114	Upgrade of IT Infrastructure and Enhancement of IT Security (Planning and Lands Branch)	11.4	Q1	Q3/2026-27
	Digital Policy Office			
115	Provision of Self-Service for Tracking of 1823 Cases	4.5	Q1	Q4/2025-26
116	Enhancement of Quality Professional Services Management Information System	2.6	Q1	Q4/2025-26
117	Implementation of Identity and Verifiable Credential Framework on Shared Blockchain Platform	19.7	Q1	Q2/2026-27
118	Upgrade of Knowledge Management and Collaborative Workspace System	7.3	Q1	Q2/2026-27
119	Enhancement of Information and Communication Technology Infrastructure for Smart Lampposts	19.0	Q1	Q3/2026-27
120	Technology Refresh for 1823 System	18.5	Q1	Q3/2026-27
121	Upgrade of Network Access Protection System for Internet Access Service	18.0	Q1	Q3/2026-27
122	Enhancement of "Consented Data Exchange Gateway" to Support "iAM Smart" and Facilitate Exchange of Common Data within Government	19.9	Q1	Q4/2026-27
123	Upgrade of IT Infrastructure in Data Centre	19.5	Q1	Q4/2026-27
124	Upgrade of Open Data Portal for Provision of Real-Time Data and Driving More Data Sharing	15.0	Q1	Q4/2026-27
125	Enhancement of Chatbot-as-a-Service to Support Large Language Model of Hong Kong Generative Artificial Intelligence Research and Development Center	15.0	Q1	Q4/2026-27
126	Implementation of Next Generation Departmental Office Automation Infrastructure	10.0	Q1	Q4/2026-27

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
127	IT Security Risk Assessment and Audit for Critical Services and Departmental Services	4.9	Q1	Q4/2026-27
128	Compliance Audit on Accessibility of Government Websites and Mobile Apps for Bureaux and Departments (2026-2027)	7.5	Q4	Q4/2027-28
	Drainage Services Department			
129	Development of Drainage e-Services System	0.9	Q1	Q3/2025-26
130	Security Enhancement of IT Infrastructure with Implementation of Endpoint Detection and Response Solution	3.6	Q1	Q1/2026-27
	Education Bureau			
131	Upgrade of Common Log-On System	16.4	Q1	Q1/2026-27
132	Enhancement of Departmental Intranet	8.0	Q1	Q2/2026-27
133	Redevelopment of Non-local Courses Registry Record System	4.9	Q1	Q2/2026-27
134	Relocation of Education Bureau Salaries Grant System	2.0	Q1	Q2/2026-27
135	Streamlining Private Schools' Reporting of Student Information to Education Bureau via e-Platform	19.7	Q1	Q3/2026-27
136	Implementation of Security Solutions for Protection of Endpoint Devices and Privilege Accesses	19.4	Q3	Q2/2027-28
137	Extending Implementation of e-Appraisal System to Other Departmental Grade Officers	5.0	Q4	Q1/2027-28
	Electrical and Mechanical Services Department			
138	IT Security Risk Assessment and Audit	0.7	Q1	Q4/2025-26
139	Enhancement of Web-Based Registration System for Mandatory Energy Efficiency Labelling Scheme to Incorporate Pre-Submission Checking of Technical Data	3.1	Q1	Q2/2026-27
140	Replacement of Office Automation Workstations	19.1	Q1	Q3/2026-27
141	Revamp of e-Platform for General Legislation Division	8.6	Q1	Q3/2026-27
142	Development of Smart Registration System for Periodic Test Certificate for Fixed Electrical Installation	6.5	Q1	Q4/2026-27
143	Implementation of Centrally Managed Messaging Platform	6.9	Q2	Q1/2027-28

	Project name	Project estimate ($M)	Planned start date[1]	Planned end date[1]
	Environmental Protection Department			
144	Replacement and Enhancement of Virtualisation Infrastructure of Secondary Site for Systems under Environmental Compliance Division	5.4	Q1	Q3/2025-26
145	Enhancement of Storage Capacity and Replacement of Backup Server of Primary Site for Systems under Environmental Compliance Division	2.9	Q1	Q3/2025-26
146	Development of Electronic Payment Gateway for Web-Based Construction Noise Permit Application and Vetting System	1.1	Q1	Q4/2025-26
147	Development of Electronic System for Producer Responsibility Scheme on Vehicle Tyres and Producer Responsibility Scheme on Lead-acid Batteries	13.5	Q1	Q4/2026-27
	Financial Services and the Treasury Bureau			
148	System Enhancement for Full Adoption of Electronic Tendering for Non-Works Tenders	5.5	Q1	Q3/2026-27
149	Upgrade of Office Automation Software and Servers	3.9	Q1	Q4/2026-27
150	Strengthening IT Security Infrastructure (Treasury Branch)	4.8	Q1	Q1/2027-28
151	Upgrade of Application Servers (Treasury Branch)	2.0	Q3	Q1/2027-28
	Fire Services Department			
152	Provision of Computerised Aircraft Rescue and Fire Fighting Training Simulators	11.8	Q1	Q4/2026-27
153	Holistic Review of Departmental Information Security Related Policies and Guidelines and Strengthening IT Security	4.4	Q1	Q4/2026-27
154	Implementation of Artificial Intelligence Infrastructure and Robotic Process Automation Function	19.9	Q1	Q1/2027-28
155	Development of Centralised Monitoring Platform for Fire Detection System	14.7	Q1	Q1/2027-28
156	Upgrade of Departmental Network Equipment	9.5	Q1	Q1/2027-28
157	Upgrade of Office Electronic File Storage System and Provision of Confidential Material Storage	19.4	Q2	Q1/2027-28
158	Upgrade and Integration of IT Infrastructure and Systems	18.9	Q2	Q2/2027-28
159	Revamp of Intranet and Departmental Website	10.8	Q2	Q2/2027-28

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
	Food and Environmental Hygiene Department			
160	Revamp of Cemeteries and Crematoria Computer System	19.6	Q1	Q4/2026-27
161	Implementation of Electronic Health Certification System	11.9	Q1	Q4/2026-27
162	Upgrade of Office Automation Workstations and Operating System	9.9	Q2	Q2/2026-27
163	Enhancement of Prosecution Management Information System for Processing of Fixed Penalty Notice, Departmental Notice (Form 1A) and Arrest Cases	19.8	Q2	Q4/2026-27
164	Implementation of Centrally Managed Messaging Platform for Accessibility Programme Users	19.8	Q2	Q4/2026-27
165	Pilot Adoption of Data Catalogue Software Tools	9.6	Q2	Q4/2026-27
166	Further Extending Use of Departmental Data Analytics Platform across Department	7.0	Q2	Q4/2026-27
167	Implementation of Common Reference Data Platform	6.9	Q2	Q4/2026-27
168	Technology Refresh for Office Automation Systems	8.0	Q3	Q3/2026-27
	Government Flying Service			
169	Upgrade of IT Security Measures	3.8	Q3	Q4/2026-27
170	IT Security Risk Assessment and Audit	0.3	Q4	Q2/2026-27
	Government Laboratory			
171	IT Security Risk Assessment and Audit	1.0	Q1	Q1/2026-27
172	Replacement of Departmental IT Network and Mobile Device Management System	9.8	Q1	Q2/2026-27
173	Technology Refresh for Internal Stock Management and Ordering System and Related Systems	4.6	Q1	Q3/2026-27
174	Upgrade of Major Information Management Systems in Criminalistics and Quality Management Group	6.6	Q2	Q4/2026-27
175	Migration of Questioned Documents Sectional Information Management Functions	2.0	Q3	Q4/2026-27
	Government Logistics Department			
176	Replacement of Network Equipment and IT Security Risk Assessment and Audit	4.2	Q1	Q2/2026-27

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
177	Replacement of Hardware for Procurement and Contract Management System	5.3	Q1	Q3/2026-27
178	Replacement of Hardware and Upgrade of Software for Office Automation Facilities	15.9	Q1	Q4/2026-27
179	Replacement of Hardware for Unallocated Store System	1.5	Q2	Q3/2026-27
	Government Property Agency			
180	IT Security Risk Assessment and Audit	0.9	Q1	Q1/2027-28
181	Technical Study on Revamping of Government Property Information System	6.4	Q2	Q1/2026-27
	Health Bureau			
182	Revamp of Conferencing Facilities Booking System and Bulletin Board System	0.5	Q1	Q1/2026-27
	Highways Department			
183	Provision of Office Automation Facilities	1.3	Q1	Q1/2025-26
184	IT Security Risk Assessment and Audit	0.4	Q1	Q2/2026-27
	Home Affairs Department			
185	Replacement of Internet Proxy System	2.2	Q1	Q4/2025-26
186	Strengthening Information Security Infrastructure	5.1	Q1	Q3/2026-27
187	Development of e-Submission System for Applications for Use of Community Hall / Community Centre Facilities	19.5	Q1	Q4/2026-27
188	Upgrade of Office Automation Facilities	19.3	Q1	Q4/2026-27
189	Enhancement of Permitted Burial Ground Management System and its Related IT Infrastructure	10.9	Q1	Q4/2026-27
190	Revamp of Enforcement Management Information System of the Office of the Licensing Authority and Its Migration to Government Cloud Infrastructure Services	4.5	Q1	Q4/2026-27
191	Upgrade of Licence Application Tracking Facility of the Office of Licensing Authority and Its Migration to Government Cloud Infrastructure Services	3.6	Q4	Q4/2026-27

Home and Youth Affairs Bureau

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
192	Technology Refresh of Departmental IT Network and Security System	9.2	Q1	Q4/2026-27
193	Upgrade of Office Automation System and Implementation of Endpoint Detection and Response Solution	8.8	Q1	Q4/2026-27
	Hong Kong Observatory			
194	Enhancement of IT Security Infrastructure and IT Security of Systems	19.8	Q1	Q3/2026-27
195	Revamp of Operational Weather Forecast Verification System	9.9	Q1	Q4/2026-27
196	Enhancement of Backend Systems Supporting Weather Information Services	9.9	Q1	Q4/2026-27
197	Enhancement of Data Flow Control and Management of Weather Forecast and Service Systems	9.4	Q1	Q4/2026-27
198	Replacement of Hardware and Software of Meteorological Information Processing System	19.9	Q1	Q1/2027-28
199	Development and Implementation of Infrastructure for Queue-Based Data-Sharing and Data Management	17.8	Q1	Q1/2027-28
	Hong Kong Police Force			
200	Provision of IT Infrastructure Facilities and Equipment for Police Reporting Centre and Police Facilities in Redeveloped Huanggang Port	3.3	Q1	Q4/2025-26
201	Revamp of Electronic Force Safety Management System on Occupational Safety and Health	18.6	Q1	Q2/2026-27
202	Development of Electronic Vehicle Logbook	9.8	Q1	Q2/2026-27
203	Development of New Generation Training Management System	19.1	Q1	Q4/2026-27
204	Technology Refresh for Information and Communications Technology Infrastructure and Information Management System	18.8	Q1	Q4/2026-27
205	Technology Refresh for Finance, Stores and Inventory Management System	18.6	Q1	Q4/2026-27

	Project name	Project estimate ($M)	Planned start date[1]	Planned end date[1]
206	Revamp of Departmental Portal and Smart Warrant Card System	18.5	Q1	Q4/2026-27
207	Development of Field Tactical Intelligence Processing System	18.3	Q1	Q4/2026-27
208	Technology Refresh for Crime Forensics and Specialist Tools System	18.2	Q1	Q4/2026-27
209	Development of Automated Matrix Generation Analysis Kit	17.4	Q1	Q4/2026-27
210	Information and Communications Technology Systems Strategy Review	16.5	Q1	Q4/2026-27
211	Digitisation of Police Case Result	9.9	Q1	Q4/2026-27
212	Development of Force Small Unmanned Aircraft Data System	10.2	Q2	Q3/2026-27
	Housing Bureau			
213	Enhancements of Site Mobile System, Mandatory Inspection Management System, Minor Works Management System and Housing Electronic Building Records Online System under Independent Checking Unit	4.1	Q1	Q1/2026-27
	Immigration Department			
214	Implementation of e-Appraisal System	19.9	Q1	Q4/2026-27
215	Technology Refresh for Intranet Portal System	19.7	Q1	Q4/2026-27
216	Technology Refresh for Office Automation Systems	19.7	Q1	Q4/2026-27
217	Implementation of Centrally Managed Messaging Platform and Migration of Applications on Email System	19.9	Q2	Q1/2027-28
	Independent Commission Against Corruption			
218	Replacement of Office Automation Facilities	1.2	Q1	Q3/2025-26
219	Upgrade of Storage Area Network and Related Hardware Infrastructure for Operations Department Information System	9.8	Q1	Q3/2026-27
220	Upgrade of Email System	8.0	Q1	Q4/2026-27

Information Services Department

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
221	Implementation of Centrally Managed Messaging Platform	9.5	Q2	Q4/2026-27
222	Enhancement of Government News and Media Information System	9.5	Q3	Q1/2027-28
	Inland Revenue Department			
223	Departmental Information Technology Plan Study	14.3	Q1	Q1/2026-27
224	Enhancement of Profits Tax Administration Application System	19.9	Q1	Q3/2026-27
225	Strengthening Security of Departmental Information Systems	19.8	Q1	Q3/2026-27
226	Implementation of Centrally Managed Messaging Platform	16.2	Q2	Q4/2026-27
227	Migration of Applications on Email System	8.9	Q2	Q4/2026-27
	Innovation and Technology Commission			
228	Migration of InnoHK Website to Government Web Content Hosting Infrastructure	0.8	Q1	Q2/2025-26
229	Setting up Online Enrolment System for Seminars / Workshops and Other Activities Organised by Hong Kong Council for Testing and Certification	1.8	Q1	Q3/2025-26
230	Migration of Designated Local Research Institutions System to Government Cloud Infrastructure Services	0.9	Q1	Q4/2025-26
231	Relocation of "Innovation Hub@HK" Website to Government Web Content Hosting Infrastructure	0.3	Q1	Q4/2025-26
232	Upgrade and Migration of Hong Kong Accreditation Service Computer Systems to Government Cloud Infrastructure Services	2.1	Q2	Q2/2026-27
	Innovation, Technology and Industry Bureau			
233	Upgrade of Office Automation Facilities and IT Security Risk Assessment and Audit	3.2	Q1	Q2/2026-27
	Intellectual Property Department			
234	Upgrade of Office Automation Software and Implementation of Endpoint Detection and Response Solution	10.9	Q1	Q4/2026-27

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
	Invest Hong Kong			
235	Revamp of Service Providers Directory	5.0	Q1	Q1/2026-27
236	Upgrade of Intranet Portal	6.8	Q1	Q2/2026-27
	Joint Secretariat for the Advisory Bodies on Civil Service and Judicial Salaries and Conditions of Service			
237	Upgrade of Network Infrastructure and Office Automation Operating System and Implementation of Endpoint Detection and Response Solution	4.7	Q1	Q3/2026-27
238	Implementation of Centrally Managed Messaging Platform	3.3	Q2	Q3/2026-27
	Judiciary			
239	Implementation of Judiciary's Information Security Operation Centre	19.2	Q1	Q4/2025-26
240	Implementation of Integrated Court Case Management System at Family Court	19.7	Q1	Q3/2026-27
	Labour and Welfare Bureau			
241	Implementation of Artificial Intelligence-Powered Omnichannel Chatbot on Website of Hong Kong Talent Engage	2.2	Q1	Q3/2025-26
242	Technology Refresh for Server Systems and Implementation of Endpoint Detection and Response Solution	3.0	Q1	Q4/2025-26
243	Enhancement of Central Registry for Rehabilitation Information Management System for Adoption of "e-Proof", New Features of "iAM Smart" and "Consented Data Exchange Gateway" to Issue Registration Card for People with Disabilities	5.1	Q2	Q4/2026-27
	Labour Department			
244	Business Process Re-engineering Study cum Feasibility Study for Revamp of the Labour Department Employment Service System	11.7	Q1	Q2/2026-27

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
245	Development of Common Hub for Improved e-Form Services for Supplementary Labour Division and Registry of Trade Unions	11.5	Q1	Q2/2026-27
246	Enhancement of Pressure Equipment Information System to Provide One-stop Portal with "iAM Smart" for Processing of Registration / Exemption Application of Boilers and Pressure Vessels and Application for Certificate of Competency and Issue Verifiable Certificates with "e-Proof"	8.2	Q1	Q2/2026-27
247	Enhancement of Departmental IT Security and Network Infrastructure	15.5	Q1	Q3/2026-27
248	Development of Training and Registration Information System for Occupational Safety Service	17.5	Q1	Q4/2026-27
249	Revamp of Labour Inspection Management Information System and Development of Mobile Inspection Application	19.0	Q3	Q2/2027-28

Lands Department

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
250	Setting up of Centralised Security Information and Event Management System and Replacement of Hardware for Departmental Security Devices	19.6	Q1	Q3/2026-27
251	Development of Workflow Application for Streamlining Processes of Digital Aerial Photos and Orthophotos Production	14.9	Q1	Q3/2026-27
252	Migration and Enhancement of Hong Kong Map Service 2.0 System Infrastructure to Government Cloud Infrastructure Services	13.9	Q1	Q3/2026-27
253	Upgrade of Hong Kong Satellite Positioning Reference Station Network and IT Infrastructure to Support Modernisation of Coordinate Reference Systems in Hong Kong	6.5	Q1	Q3/2026-27
254	Pilot Project for Development of Artificial Intelligence Virtual Assistant in Departmental Website and Internal IT Portal	14.6	Q1	Q4/2026-27

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
255	Development of System for Detailed Screening Registration and Assessment of Ex-Gratia Allowances in Land Resumption and Clearance	19.6	Q3	Q1/2027-28
256	Upgrade of Government Building Information Modelling Data Repository Service	18.1	Q3	Q2/2027-28
	Legal Aid Department			
257	Upgrade of Office Automation Software	3.8	Q1	Q2/2025-26
258	IT Security Risk Assessment and Audit	0.7	Q1	Q4/2025-26
259	Implementation of Government Human Resources Management Services	4.3	Q3	Q3/2026-27
	Leisure and Cultural Services Department			
260	Upgrade of Staff Attendance Management System for Public Swimming Pools	3.3	Q1	Q2/2026-27
261	Upgrade of Infrastructure for Departmental Systems	16.4	Q1	Q3/2026-27
262	Upgrade of Server Operating System and Implementation of Endpoint Detection and Response Solution	15.8	Q1	Q3/2026-27
263	Feasibility Study on Future Development of Urban Ticketing System	8.5	Q1	Q3/2026-27
264	Upgrade of Corporate Information System	4.2	Q1	Q3/2026-27
265	Upgrade of Electronic Attendance Recording System	2.5	Q1	Q3/2026-27
266	Security Enhancement of IT System	19.4	Q1	Q4/2026-27
267	Implementation of Centrally Managed Messaging Platform and Migration of Applications on Email System	18.9	Q1	Q4/2026-27
268	Revamp of Departmental Website and Development of Leisure Facilities Content Management System	18.7	Q1	Q4/2026-27
269	IT Security Risk Assessment and Audit and Strengthening IT Security Infrastructure	11.6	Q1	Q1/2027-28
270	Upgrade of Office Automation Workstations for Confidential Mail and Accessibility Programme Users	18.7	Q1	Q3/2027-28
271	Enhancement of Contract Staff Payroll System	6.1	Q2	Q2/2027-28
272	Enhancement for Performing Arts Venue Thematic Websites	6.0	Q3	Q1/2027-28
273	Enhancement of Multiple Bills Payment Processing Systems	5.1	Q3	Q2/2027-28

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
274	Provision of IT Facilities and Network Infrastructure in Heritage Conservation and Resource Centre	19.9	Q4	Q1/2027-28
	Marine Department			
275	Implementation of Endpoint Detection and Response, Network Intrusion Detection System, Mobile Device Management and Device Control Solutions	19.5	Q1	Q1/2026-27
276	Redevelopment of Demand Notes and Receipts System	17.3	Q3	Q2/2027-28
	Office for Film, Newspaper and Article Administration			
277	Implementation of Department-Wide Communication System over Internet Protocol Network	3.7	Q1	Q4/2025-26
278	Implementation of Centrally Managed Messaging Platform	0.9	Q2	Q3/2025-26
	Official Receiver's Office			
279	Implementation of Single Sign-On for Insolvency Administration Related IT Systems	3.2	Q1	Q2/2026-27
280	Development of Business Intelligence System for Official Receiver's Management Information System, Insolvency Estate Funds and Accounting System and Other Related Systems	9.8	Q1	Q3/2026-27
281	Feasibility Study on Redevelopment of Official Receiver's Management Information System	6.9	Q3	Q3/2026-27
	Planning Department			
282	Development of Electronic Building Plans Processing System	8.7	Q2	Q4/2026-27
283	Development of Electronic Appraisal System for Town Planner and Survey Officer (Planning) Grades	5.8	Q3	Q2/2027-28
	Public Service Commission			
284	Upgrade of Office Automation Server Infrastructure and Implementation of Endpoint Detection and Response Solution	7.1	Q1	Q4/2026-27
	Radio Television Hong Kong			

	Project name	Project estimate ($M)	Planned start date[1]	Planned end date[1]
285	Implementation of e-Quotation Box	0.6	Q1	Q4/2025-26
286	IT Security Risk Assessment and Audit	0.4	Q1	Q1/2026-27
287	Development of Mobile Resources Booking Application System	5.9	Q1	Q3/2026-27
288	Replacement and Enhancement of Media Network Access Switches and Firewall Systems of Radio Production Networks	5.7	Q1	Q1/2027-28
	Rating and Valuation Department			
289	Implementation of Centrally Managed Messaging Platform	9.9	Q2	Q2/2026-27
290	IT Security Risk Assessment and Audit	1.2	Q3	Q3/2026-27
291	Implementation of Online Platform for Rating and Government Rent Services	9.1	Q3	Q1/2027-28
	Registration and Electoral Office			
292	Migration of Departmental e-Form Upload Platform to Government Cloud Infrastructure Services	3.1	Q1	Q4/2025-26
293	Implementation of Ballot Paper Checking and Vote Counting Automation System for 2026 Election Committee Subsector Ordinary Elections	19.0	Q1	Q3/2026-27
294	Implementation of Centrally Managed Messaging Platform, Migration of Applications on Email System and Upgrade of Office Automation Software	19.4	Q2	Q1/2027-28
295	Enhancement of Electronic Poll Register System for 2026 Election Committee Subsector Ordinary Elections and 2027 Chief Executive Election	19.0	Q4	Q4/2026-27
	Secretariat, Commissioner on Interception of Communications and Surveillance			
296	Upgrade of Office Automation Facilities	4.5	Q1	Q3/2026-27
	Security Bureau			
297	Implementation of Centrally Managed Messaging Platform for Emergency Monitoring and Support Centre	4.2	Q1	Q1/2026-27

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
298	Technology Refresh of Central Registry of Drug Abuse System and its Migration to Government Cloud Infrastructure Services	2.8	Q1	Q2/2026-27
299	Enhancement of IT Security Infrastructure	12.0	Q1	Q3/2026-27
300	Vulnerability Scanning and IT Security Risk Assessment and Audit	1.0	Q3	Q2/2027-28
	Social Welfare Department			
301	Technology Refresh of Server Infrastructure for Computerised Social Security System II	9.7	Q1	Q4/2026-27
302	IT Security Risk Assessment and Audit	1.8	Q2	Q1/2027-28
	Trade and Industry Department			
303	Revamp of Strategic Commodities Control System Website and Chemical Weapons (Convention) Website	0.9	Q1	Q4/2025-26
304	Upgrade of Core Network Firewall and Storage Area Network Storage	4.2	Q1	Q2/2026-27
305	Revamp of Funding Schemes Website and Hong Kong Awards for Industries Website	0.9	Q1	Q2/2026-27
	Transport and Logistics Bureau			
306	Enhancement of Security for Departmental IT Systems	7.4	Q1	Q1/2026-27
307	IT Security Risk Assessment and Audit	0.6	Q2	Q1/2026-27
	Transport Department			
308	Feasibility and Technical Study on Electronic Information Management and Datalake Implementation	9.0	Q1	Q1/2026-27
309	Technical Study of IT Infrastructure and Information System Architecture	7.0	Q1	Q1/2026-27
310	Development of Complaint Management System (Phase 1)	3.4	Q1	Q1/2026-27
311	Migration of Permit Application System to Government Cloud Infrastructure Services and System Upgrade of e-Services for Permit Application System	10.0	Q1	Q3/2026-27
312	Upgrade of the Vehicle Registration Marks System	12.4	Q1	Q4/2026-27

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
313	Upgrade of Active Directory System / File Servers and Implementation of Multi-Factor Authentication on Privileged Accounts	2.4	Q2	Q2/2026-27
314	IT Security Risk Assessment and Audit	0.9	Q2	Q2/2026-27
315	Revamp of e-Services and Upgrade of Permit Processing System for Closed Road Permit for Cross Boundary Vehicles	19.9	Q2	Q1/2027-28
	The Treasury			
316	Consultancy Study on Government Financial Management Information System	14.6	Q1	Q2/2026-27
317	Upgrade of General Demand Note System and Electronic General Demand Note Enquiry Services	19.6	Q1	Q4/2026-27
318	Automation of Treasury Remote Access Network ID Application and Maintenance Processes through Internal One-Stop Portal	6.9	Q3	Q2/2026-27
319	Implementation of Endpoint Detection and Response and Privileged Access Management Solutions	19.1	Q3	Q4/2026-27
320	Technology Refresh for Database and Application Systems	16.0	Q3	Q2/2027-28
	University Grants Committee Secretariat			
321	Implementation of Centrally Managed Messaging Platform	4.4	Q1	Q2/2025-26
	Water Supplies Department			
322	Strengthening Cyber Threat Protection and Upgrade of IT Security Infrastructure	15.0	Q1	Q2/2026-27
323	Implementation of Departmental Database	18.8	Q1	Q3/2026-27
324	Security Enhancement of IT Infrastructure with Implementation of Endpoint Detection and Response Solution	15.6	Q1	Q3/2026-27
325	Replacement of Network Equipment	15.3	Q1	Q3/2026-27
326	Upgrade of File Sharing Server	10.5	Q1	Q4/2026-27
327	Implementation of Smart Water Analytics System	12.3	Q1	Q1/2027-28
328	IT Security Risk Assessment and Audit	3.0	Q2	Q2/2026-27
329	Implementation of Centrally Managed Messaging Platform	13.0	Q3	Q1/2027-28

	Project name	Project estimate ($M)	Planned start date [1]	Planned end date [1]
	Working Family and Student Financial Assistance Agency			
330	Replacement of Network Equipment (Student Finance Office)	3.0	Q1	Q4/2025-26
331	Implementation of Internet Access Management, Endpoint Detection and Response and Network Detection and Response Solutions (Student Finance Office)	5.4	Q1	Q1/2026-27